#### FEDERAL RESERVE BANK OF NEW YORK

Fiscal Agent of the United States

[Circular No. 2925]

## TERMS OF MARKETABLE SECURITIES TO BE OFFERED IN SEVENTH WAR LOAN DRIVE

To all Banking Institutions, and Others Concerned, in the Second Federal Reserve District:

Following is the text of a statement for the press released by the Treasury Department for publication April 3, 1945:

Secretary Morgenthau announced today the terms of the four marketable securities to be sold in the Seventh War Loan Drive, starting on May 14. All of the securities will be dated June 1, 1945.

The 2½ percent bonds will mature June 15, 1972, and may be redeemed at the option of the United States on and after June 15, 1967. They will be issued in coupon and registered form at the option of the buyers, in denominations of \$500 to \$1,000,000.

The 2½ percent bonds will mature June 15, 1962, and may be redeemed at the option of the United States on and after June 15, 1959. They will be issued in coupon and registered form at the option of the buyers, in denominations of \$500 to \$1,000,000.

The 1½ percent bonds will mature December 15, 1950. They will be issued in coupon and registered form at the option of the buyers, in denominations of \$500 to \$1,000,000.

The % percent certificates of indebtedness will mature June 1, 1946, and will be issued in coupon form only, in denominations of \$1,000 to \$1,000,000.

Additional copies of this circular will be furnished upon request.

ALLAN SPROUL,

President.

FEDERAL RESERVE BANK OF NEW YORK

# PRESIDENT'S REPORT TO DIRECTORS FOR 1944



FEDERAL RESERVE BANK OF NEW YORK

# PRESIDENT'S REPORT TO DIRECTORS FOR 1944



CONFIDENTIAL

# FEDERAL RESERVE BANK OF NEW YORK

March 28, 1945.

To the Directors of the Federal Reserve Bank of New York:

Herewith is a detailed report on the operations of the bank during the past year.

This report is intended as a supplement to the Thirtieth Annual Report of the bank - a public document - and gives a more detailed and intimate view of the bank's operations. The report follows the same form as my report of April 20, 1944. Part 1 contains a review of those developments during the year which were important or interesting from an operational standpoint; Part 2 contains a statistical summary of the work done by the various operating departments during 1944 compared with 1943; and the Appendix contains a general description of the functions of each of the operating departments of the bank.

Yours sincerely,

ALLAN SPROUL, President.



http://fraser.stlouisfed.org/ Federal Reserve Bank of St. Louis

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### IMPORTANT AND INTERESTING DEVELOPMENTS IN OPERATIONS DURING 1944

No new operations of particular significance were undertaken during 1944; and, although the total volume of operations during 1944 was greater than during 1943, the increase was much less than during the earlier years of the war.

#### OPERATIONS IN AID OF THE WAR FINANCING PROGRAM

As in past years, a considerable portion of the bank's operations were in aid of the Government's war financing program. During the year the national debt increased \$65 billion (from \$166 billion to \$231 billion), represented by the issuance of new securities. In addition, over \$86 billion of obligations matured (exclusive of redeemed savings bonds) and were replaced by new securities sold or issued in exchange. Most of the work incident to the issue, redemption, exchange and servicing of these securities is done by the twelve Federal Reserve Banks and their branches, and a substantial portion by this bank and its Buffalo Branch.

#### War Loan Drives

1944 was the first calendar year in which there were three war loan drives. The Fourth, Fifth and Sixth drives were held during the months of January-February, June-July and November-December, respectively. The goal, total sales, total sales in this district, and the percentage of the country's total sales made in this district, in each of the drives were as follows (expressed in millions of dollars):

Drive	Goal	Total Sales	Sales in 2nd F.R. District	Percent
Fourth	\$14,000	\$16,730	\$ 6,034	36
Fifth	16,000	20,639	7,519	36
Sixth	14,000	21,621	8,576	40
Totals	\$44,000	\$58,990	\$22,129	38

Nearly all of the securities sold in this district were issued by this bank or its Buffalo Branch; and, in addition, we delivered large amounts of securities on account of subscriptions entered in other Federal Reserve Districts.

#### Government Securities Issued

The number of pieces (individual securities) delivered by the bank in connection with original issue, and the total issue price of such securities for the last five years were approximately as follows:

Year	Savings Bonds	Other Treasury Issues	Total
1940 1941 1942 1943 1944	310,000 2,340,000 17,330,000 32,063,000 37,927,000	107,000 556,000 848,000 931,000 1,202,000	417,000 2,896,000 18,178,000 32,994,000 39,129,000
		Issue Price	
1940 1941 1942 1943 1944	\$ 73,503,000 674,232,000 1,549,259,000 2,025,592,000 2,201,204,000	\$ 4,954,183,000 7,756,006,000 29,649,259,000 58,030,565,000 75,161,723,000	\$ 5,027,686,000 8,430,238,000 31,198,518,000 60,056,157,000 77,362,927,000

#### Government Securities Redeemed or Exchanged

Seventy separate issues of Treasury bonds, notes, certificates of indebtedness and bills aggregating over \$86 billion face amount matured or were called for redemption during the year. Although some of these were paid in cash, most of them were refunded, new securities being issued in exchange. At this bank 1,204,671 pieces having a value of over \$61.5 billion were redeemed or exchanged during 1944, as compared with 715,043 pieces aggregating over \$46.7 billion in 1943.

The volume of United States Savings Bonds redeemed by the bank continued to increase substantially during the year. The following schedule shows the number of pieces and the maturity value of Series E War Savings Bonds redeemed by the bank and its Buffalo Branch in each month of 1944:

Month	Number of Pieces	Maturity Value
January	670,191	\$25,254,375
February	640,329	24,341,100
March	1,171,204	41,049,500
April	856,752	32,704,000
May	1,008,931	38,952,225
June	922,141	36,466,600
July	806,065	31,398,775
August	896,221	34,487,155
September	947,387	37,092,770
October	892,403	32,977,970
November	1,337,618	49,853,880
December	1,582,816	59,913,580

Effective October 2, 1944, the Treasury Department arranged to have incorporated banks and trust companies qualified to pay savings bonds of all Series from A through E registered in the names of natural persons. Bonds so paid are then sent to the Federal Reserve Bank of the district for redemption and credit to the account of the paying bank. More than 98% of the banks in this district have been qualified to make such payments; and by far the greater number of savings bonds are now being paid by qualified banks. This has reduced the volume of work at the Federal Reserve Banks, since all of the bonds paid by one qualified bank may be redeemed by us by making a single credit entry or by drawing a single check, whereas a separate check must be drawn for each transaction in the case of bonds paid directly by us.

The growth in the volume of savings bond redemptions throughout the country was not unexpected in view of the increase from \$15.9 billion to \$25.5 billion in the amount of Series E bonds outstanding during the year. Series E bonds sold from May 1, 1941, when they were first issued, through December 31, 1944, aggregate \$29.9 billion (issue price), and of this amount 85% is still in the hands of the original owners. This experience is not regarded as unsatisfactory in the light of the rates of withdrawals of savings deposits and of lapses of life insurance policies.

#### OPEN MARKET OPERATIONS

The Federal Reserve Bank of New York, as agent for and under the general direction of the Federal Open Market Committee, operates the System Open Market Account in which the resources of the twelve Federal Reserve Banks are pooled for the purpose of conducting open market operations in United States Government securities,

The objectives of Federal Reserve policy and the problems of the national economy in the monetary and war finance fields remained much the same during the year as in 1942 and 1943, Accordingly, open market operations in execution of System policy differed only in degree and in detail. They continued to be the principal instrument by which reserve funds were supplied to the banking system to support the increased deposit liabilities of the banks, to offset continuing increases in currency circulation, and to a smaller extent to offset gold losses.

Banks increased from \$11.5 billion at the end of 1943 to \$18.8 billion at the end of 1944, all of the increases being in the shorter term securities which included net increases of over \$4.3 billion in holdings of Treasury bills, \$2.4 billion in certificates of indebtedness, \$737.6 million in 0.90% Treasury notes and \$163 million in other Treasury notes. Treasury bond holdings declined \$316 million and holdings of guaranteed issues declined \$80.5 million. During the year, this bank as the agent of the Federal Open Market Committee, purchased in the open market for the System Open Market Account securities having a total face value of over \$25 billion and sold or presented for payment securities having a face value of \$17.98 billion. The face amount of Treasury bills purchased by the bank for its own account, pursuant to the 3/8% buying rate and repurchase option established in 1942, amounted to \$23 billion while bills amounting to \$23 billion were sold or presented at maturity for payment.

#### Formalization of Dealer Relationship

In May 1944, at the direction of the Federal Open Market Committee and with the approval of the board of directors, this bank formalized its relations with Government security brokers and dealers with whom it does business for the System Open Market Account. Brokers and dealers who qualified were required to sign a copy of the statement "Terms on which the Federal Reserve Bank of New York will transact business with brokers and dealers in United States Government securities for the System Open Market Account." This statement set forth the understandings as to qualifications of brokers and dealers in such securities and terms and conditions on which the Federal Reserve Bank of New York will do business with them for the System Open Market Account, which theretofore had been oral.

#### CREDIT AND DISCOUNT OPERATIONS

#### Loans to Banks

Increased deposits and expansion of currency during 1944 reduced the excess reserves of member banks in the district, particularly the large city banks. Several banks, which had followed a policy of holding substantial quantities of Treasury bills and adjusting their reserve positions by selling bills to us and repurchasing them from us at the 3/8% buying and repurchase rate, changed their practice and eliminated or substantially reduced their holdings of Treasury bills. In increasing numbers banks replenished their reserves by coming to the "discount window" rather than to the "bill window." During the year a total of 202 banks borrowed at various times an aggregate of over \$11 billion. On November 29, 1944, 67 banks were borrowing a total of \$463 million. This was the greatest amount of loans to banks outstanding on any day since March 15, 1933, when 542 banks in this district were borrowing \$470 million from us. All of the borrowings during 1944 were secured by

United States Government obligations which, with few exceptions, matured or were callable within one year, thereby permitting the banks to take advantage of our preferential 1/2% discount rate.

#### V, VT and T Loans

The Contract Settlement Act of 1944, approved July 1, 1944, which established procedure designed to facilitate the prompt settlement of claims of contractors arising out of the termination of their war contracts, also authorized the Federal Reserve Banks, in accordance with regulations of the Board of Governors of the Federal Reserve System, to issue guarantee agreements on behalf of the War and Navy Departments and the Maritime Commission, guaranteeing loans made by banks to war contractors for the purpose of providing interim financing in connection with the settlement of such claims. Such loans are known as T loans, to distinguish them from the so-called V loans which have been guaranteed since April 1942 to provide businesses engaged in war production with working capital, and the so-called VT loans which were guaranteed from September, 1943 to September, 1944 to provide such businesses with both working capital and termination protection. The Board's Regulation V was amended effective September 11, 1944, to provide for the issuance of T loan guarantee agreements. This amendment eliminated the VT guarantee since there was no longer any need for it, as the 1944 V agreement provides for both working capital and termination protection, while the T loan agreement is confined to termination protection.

Prior to the end of 1944 fifteen T loan guarantees were issued in the aggregate amount of \$4,733,000, covering loans in the aggregate amount of \$5,550,000. From conversations with bankers in the District it appears that a large number of their customers engaged in war production, particularly the smaller contractors, have given little consideration to the matter of contract termination financing by means of T loans. Many of the smaller contractors

believe that they will be able to recover their working capital invested in war production contracts, if and when such contracts are canceled, by obtaining advances against their termination claims within thirty days after filing such claims as provided for in the Contract Settlement Act of 1944. In addition, there appears to be considerable inertia on the part of contractors who recognize the desirability of T loan protection but who are not moving to cover their financial requirements in the transition period due to the fact that T loans can be arranged after as well as before cancellation. We have suggested that the War Department and Navy Department might start an educational program, through procurement or other officers, to acquaint both prime and subcontractors with the importance of making arrangements now so that subcontractors particularly will be assured of some means of financing when cancellation or termination of their contracts or purchase orders occurs.

#### FOREIGN OPERATIONS

#### Gold Movement

The export movement of gold released from earmarked holdings of foreign central banks and governments, which began in 1943, developed in large volume in 1944. Gold exports in 1944 alone amounted to \$955 million, and the total from the beginning of the movement in 1943 reached about \$1 billion by the end of 1944. This constitutes the first sustained gold export movement since 1933, and in terms of the dollar value of gold exported the total for the year 1944 exceeded the previous yearly record reached in 1932 when \$810 million of gold was exported. The weight of gold exported in 1944, however, falls short of that exported in 1932, which was valued at the old price of \$20.67 per troy cunce of fine gold, whereas the price of \$35 an cunce has prevailed since February 1, 1934.

Foreign central banks and foreign governments continued on balance, however, to convert their dollar holdings into gold even faster than they exported it; and the total gold held under earmark at this bank for foreign account at the end of the year was at a record high of \$3,937 million, as compared with approximately \$3,240 million at the end of 1943.

As a result of the foreign purchases of gold the United States gold stock at the end of 1944 stood at \$20,600 million, representing a decrease of \$2,200 million from the 1941 peak. These purchases have contributed to the wiping out of the reduction in aggregate foreign monetary gold reserves which occurred during the years 1938-41. While the restoration of reserves has not been uniform in all foreign countries, in the case of many countries gold reserves have been restored to the levels which prevailed in the late 1920's.

#### Foreign Accounts

The landing of allied armies in France in June 1944 and the subsequent liberation of France, Belgium and part of Holland, together with the liberation or partial liberation of certain of the Balkan countries, made possible during 1944 the first steps in the untangling of foreign financial matters snarled up by the war.

In March 1944 the action brought in behalf of the Bank of Poland against the Bank of France for the alleged conversion of \$64 million worth of gold of the former deposited with the latter was settled by the return of such gold in North Africa; and the attachment in that action against the funds of Bank of France with this bank was released. Similarly, on December 22, 1944, the action brought in behalf of the National Bank of Belgium against the Bank of France for the conversion of Belgian gold allegedly turned over to the Germans by the Bank of France was settled by the transfer to the Belgian Bank of \$223 million of gold held by this bank for account of Bank of France; and

the attachment in that action against the funds of Bank of France with this bank was released. The closing of the latter settlement was held at this bank, and a great many of the details in connection therewith were handled by our counsel.

While these negotiations were pending arrangements were made for the renewal of operations in the account of the Bank of France which had not been operated since November 1942. This account, like our other active accounts for the central banks or governments of war-torn, allied countries, is now being operated under certifications issued by the Secretary of State, pursuant to section 25(b) of the Federal Reserve Act, and Foreign Funds Control licenses issued by the Treasury Department.

The National Bank of Belgium and the Bank of Greece, both of which had been transferred to and operated from London when their Governments went into exile, returned to Brussels and Athens, respectively, without notice and without making arrangements for the operation of their accounts from those cities. The continued operation of those accounts has been difficult because, among other things, direct communication with those countries continued to be prohibited under the Trading with the Enemy Act during 1944. However, arrangements were made with our State and Treasury Departments so that necessary transactions could be effected in accordance with instructions transmitted through the American Embassies in Brussels and Athens; and arrangements are under way to facilitate the return to more nearly normal operation of those accounts.

#### Private Loan on Gold

One of the interesting developments during the year was the arrangement made (and completed on February 8, 1945) for a loan of up to \$100 million by a group of fourteen New York banks to the Kingdom of the Netherlands, secured by gold held under earmark at this bank. Because of the technicalities involved, it was necessary for us to handle most of the details of the transfer of this gold to the Netherlands Government and thence to an account on our books in the name of The Chase National Bank of the City of New York, as manager for the lending banks. In this connection, our counsel worked closely with the State and Treasury Departments and counsel for the Netherlands Government and the lending banks. This is the first important private loan which the Treasury has permitted to be secured by gold since the enactment of the Gold Reserve Act of 1934, and it is also significant as the first substantial private loan to a European Government since the outbreak of war in 1939. Because of the gold collateral requirement and because of the restrictions on the private holding of gold it was my opinion that this loan could more appropriately have been made by the Federal Reserve Banks than by the commercial banks, but this view was not shared by the Treasury.

#### FISCAL AGENCY OPERATIONS

Approximately one-third of the expenses of the bank during 1944 were incurred as fiscal agent of the United States subject to reimbursement by the Treasury Department and other Government agencies. In addition to the issuance, exchange, redemption, safekeeping and servicing of United States Government securities and securities issued by certain Government agencies, and the issuance and processing of V, VT and T guarantee agreements, referred to above, this bank acts as fiscal agent of the United States in connection with: (1) the handling of certain types of Government checks; (2) the clearing of ration checks; (3) the receipt of amounts withheld on account of income taxes under the Current Tax Payment Act of 1943; (4) the control of foreign funds under Executive Order No. 8389; (5) various foreign financial transactions, such as the operation of the Stabilization Fund, the maintenance of

accounts here and abroad in connection with stabilization arrangements or the financial requirements of our armed forces and governmental agencies. Similarly, we act as fiscal agent for the Reconstruction Finance Corporation and its various subsidiaries and for the Commodity Credit Corporation. The volume of most of these operations continued to increase substantially during the year.

#### Commodity Credit Corporation

Prior to September 1, 1944, our transactions in behalf of the Commodity Credit Corporation were effected in accordance with authorization from the Reconstruction Finance Corporation. By joint resolution approved July 16, 1943, Congress authorized the Federal Reserve Banks to act as depositaries, custodians and fiscal agents for the Commodity Credit Corporation. Accordingly, we entered into an agreement, effective September 1, 1944, to act for that corporation in those capacities. Under the terms of this agreement, we undertake to receive deposits, make payments and collections, hold documents and securities for safekeeping and maintain records for account of the corporation.

#### Disposal of Surplus War Property

Surplus industrial real estate and surplus capital and production goods are assigned to the Reconstruction Finance Corporation by the Surplus Property Board for disposal for the benefit of the governmental agencies owning such property. The sales are handled by the Defense Plant Corporation, the Defense Supplies Corporation, and Metals Reserve Company. This bank receives the proceeds of such sales for deposit to the account of the Treasurer of the United States for credit of the Reconstruction Finance Corporation, and maintains detailed records with respect to each such sale. In the period from July 24, 1944, when this program commenced, to December 31, 1944, we received \$5,350,249.52 representing the proceeds of 787 sales of surplus war property.

#### BANK SUPERVISION AND RELATIONS

#### Membership

Twenty-one banks in this district were admitted to membership in the Federal Reserve System during the year, as compared with seventeen in 1943. As a result, at the end of the year there were 259 State member banks and trust companies as compared with 139 nonmember State banks and trust companies in this district. 85.5% of the commercial banks (national banks and State banks and trust companies) in the district, holding 94.1% of the commercial bank deposits of the district, were members of the Federal Reserve System at the end of the year.

#### Application for National Bank Charter

For the first time in several years the Comptroller of the Currency received an application to organize a national bank in this District. At the request of the Comptroller, the Bank Relations Department investigated the circumstances of the application and recommended that the application be disapproved because there appeared to be no real need for additional banking facilities in the community, and the applicants as a group were not representative of important business interests in the community, were inexperienced in banking, and had made no provisions for the active management. The Comptroller denied the application.

#### Regulation Q

In September, 1943, the Board of Governors ruled that the absorption by banks of exchange charges on checks collected by them as an inducement for the maintenance of balances with them by the banks or other depositors from which such checks were received for collection constituted an unlawful payment of interest in violation of section 19 of the Federal Reserve Act and the Board's Regulation Q. This ruling resulted in a renewal of the par clearance

controversy, and in January 1944 bills (S. 1642 and H. R. 3956, known as the Brown-Maybank Bill) were introduced in Congress to amend the law to provide that it should not be deemed to prohibit the absorption of such charges. This bill was passed by the House of Representatives on March 2, 1944. Thereafter much opposition developed and many resolutions opposing enactment of the bill were adopted by organizations representing business men and bankers. The Bank Relations Department was active during this period in acquainting bankers and business men with the issues involved. An attempt to force the bill through the Senate was defeated, and the bill died, for the present at least, at the end of the legislative session.

#### RESEARCH AND BANK PUBLICATIONS

In continuance of the program begun in 1942, 39 special articles were published during the year in the bank's Monthly Review of Credit and Business Conditions, as compared with 26 in 1943, and the bi-monthly Business and Financial Summary, which is distributed mainly among the directors and officers of the bank, contained a much greater number of special articles.

The Domestic Research Division did a considerable amount of work on subjects such as alternative proposals for postwar taxes, the probable size of the postwar national income relative to employment levels, and developments and prospects in the money market and war financing, and continued with studies of the economy of the Second Federal Reserve District. In addition, the following sections of the two-volume report of the Committee on Banking and Credit Policy, which was submitted to the Conference of Presidents of the Federal Reserve Banks and the Board of Governors of the Federal Reserve System, were prepared at this bank: "Banking under the Impact of War," "Federal Reserve Policy appropriate to a Prolonged General Inflationary Boom," and "Federal

Reserve Policy in a Period of Expanding Production with Relatively Stable Prices and Full Employment."

A considerable part of the work of the Foreign Research Division was devoted to: (1) the analysis and interpretation of plans for postwar international monetary and financial organization, and the elaboration of alternative plans suggested for consideration, and (2) work on the compilation and editing of Civil Affairs (Military Government) handbooks on the financial organization and monetary systems of various countries involved in the theatre of war. Much of the latter work was done in cooperation with the staff of the Board of Governors.

Special studies and memoranda completed during the year included the following:

#### Second Federal Reserve District Studies

- 1. Manufacturing Industries in New York City.
- 2. New York City as the Corporate Capital of the United States.
- Employment in the Financial Industries of New York City.
- 4. Weekly Analysis of Gains and Losses in
  Member Bank Reserve Funds: Second Federal
  Reserve District.
- The Position of the New York Industrial Region as a Producer of War Supplies.

#### Other Studies in the Domestic Field

- 6. Commercial and Central Banking Aspects of Postwar Problems.
- 7. The Impact of the Postwar Contraction in Government Expenditures Upon the National Income.
- 8. National Income Corresponding to Full Employment.
- 9. Consumers' Expenditures and Employment.
- 10. Fiscal Policy, a Balanced Budget, and Investment.

#### Studies in the International Field

- 11. Numerous memoranda on the International Monetary
  Fund and the International Bank for Reconstruction and Development, and related or alternative
  proposals (totaling about 560 pages).
- 12. Central Banking Trends in Enemy and Liberated Europe.
- 13. Recent Economic Conditions in Spain.
- 14. Financial and Economic Position of Finland.
- 15. Public Sales of Gold and Silver in the Middle East, India, and China.
- 16. Fiscal Policy and the Budget in Latin America.
- 17. The War and the Future of Inter-American Relations.
- 18. Nature and Status of the B.I.S. (two memoranda).
- 19. World Shortage of Dollars.
- 20. Export Credit Insurance (two memoranda).

#### IMPORTANT LITIGATION

During the year there were two litigated matters of particular importance to this bank.

In March 1944 the Surrogate of Erie County, New York, in an accounting proceeding regarding the estate of Robert J. Hamilton, deceased, issued an order to show cause why an order should not be made directing a member bank to permit a special guardian appointed by the Surrogate to inspect reports of examination of the member bank made by examiners of the Federal Reserve System and the New York State Banking Department. This raised a difficult and important question as to the immunity of such reports from disclosure without the consent of the supervisory authorities. Local counsel was employed on behalf of this bank and the Board of Governors to appear in opposition to such motion, but the major portion of the work in preparing this case was done by our own legal staff. No decision, however, was rendered by the Surrogate for the case was settled.

In December 1944 a brief in behalf of the bank as amicus curiae was prepared in the Legal Department and filed in the Supreme Court of the United States in the case of Barr v. United States. This case originated as

a claim in the Customs Court by an importer for refund of certain ad valorem duties paid upon the importation of woolen fabrics from Great Britain. Pursuant to the Emergency Tariff Act of 1921, this bank certifies daily to the Secretary of the Treasury foreign exchange rates for use in converting foreign currency into dollars for the determination of ad valorem customs duties. Effective March 25, 1940, the British Government required payment for certain exported products to be made in pounds sterling purchased at the "official" rate fixed by the British Treasury. Other exported products, including woolen fabrics. remained purchasable at the "free" rate, which was lower. Beginning that date this bank certified both the "official" rate and the "free" rate to the Secretary of the Treasury. However, pursuant to instructions from the Secretary of the Treasury, the Collector of Customs computed the pounds sterling on all imports at the "official" rate. The Barr case was commenced as a test case, it being contended that the "free" rate, at which the imported goods had been purchased, should have been used. The Customs Court found in favor of the importer, but the Court of Customs and Patent Appeals reversed and held that the action of the Secretary of the Treasury in selecting the "official" rate was conclusive. In a dictum the appellate court stated that the statute contemplated the finding and certification by this bank of a single rate for each foreign currency. We, therefore, decided to file a brief with the Supreme Court in support of our action in certifying two rates. We did not participate in the oral argument. On February 5, 1945, the Supreme Court reversed the Court of Customs and Patent Appeals and held that the "free" rate certified by this bank should have been used. Both the majority and the dissenting opinions (the decision was 6 to 2) supported the propriety of our certification of two rates under the circumstances. The majority held that the action of the bank in certifying two rates was conclusive (and not subject

to judicial review) and that the Secretary of the Treasury was bound to use the "free" rate. The dissenting judges asserted that the Secretary had discretion to choose which rate to use.

#### PERSONNEL

On July 27, 1944, the staff at the head office, exclusive of officers, reached its all-time peak of 4,737 employees. Since that date there has been a gradual tapering off, but there is no indication that there will be any substantial drop in the near future. On the whole our labor situation was much steadier, particularly in the latter half of the year. Turnover in the year was 31.25%, as compared with 47.2% for 1943; and there seems to have been a steady improvement in the quality of applicants.

Absenteeism decreased substantially during the year. This is due, in part, to the fact that most of our employees are taking their responsibilities more seriously and, in part, to the system inaugurated during the year of assigning one employee of the Personnel Department to the full-time job of interviewing employees whose attendance or punctuality records were poor, ascertaining the reasons and taking steps to correct them.

#### Music

In May 1944 we introduced music in the Transit Division. The results were so satisfactory that by the end of the year we had extended this arrangement to our Clearings Division and to the Card Check and Treasury Check Divisions, all in the Cash and Collections Function.

#### Executive Training Program

The developments in this program during the year were covered in the President's special report to the directors on November 24, 1944. Training courses were extended to include the job relations training feature of the

War Manpower Commission's plan; and all of the officers of the bank attended a two-hour exposition of the nature and purpose of this course. Subsequently all of the managers attended a six-hour course on the subject and arrangements have been made so that all chiefs, assistant chiefs and supervisors will participate in an intensive ten-hour course.

#### CHANGES IN LOCATIONS OF DEPARTMENTS

On October 16, 1944, the Foreign Funds Control Department, which since October 6, 1941, had occupied rented premises at 70 Pine Street, was moved to other rented premises at 67 Wall Street. On November 25, 1944, the Savings Bond Redemption Department moved from 51 Pine Street, where it had occupied several floors since September 1942, to the space on the sixth floor of the main bank building vacated by the Reconstruction Finance Corporation.

#### BUFFALO BRANCH

There were no developments at the Branch during the year requiring special comment, but, as indicated in the statistical summary in Part 2, the operations of the Branch continued to increase.

#### FEDERAL RESERVE BANK OF NEW YORK

#### President's Report to Directors for 1944

#### PART 2

# STATISTICAL SUMMARY OF PRINCIPAL OPERATIONS OF THE BANK AND THE BUFFALO BRANCH

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(Officers named under each function are those in charge March 1945)

## STATISTICAL SUMMARY OF PRINCIPAL OPERATIONS OF THE BANK BY DEPARTMENTS

#### ACCOUNTING, PERSONNEL, PLANNING AND SERVICE

#### Officers in charge:

James M. Rice, Vice President
Edward O. Douglas, Assistant Vice President (Personnel)
Herbert H. Kimball, Assistant Vice President (Accounting and Planning)
Loren B. Allen, Manager, Accounting Department
James J. Carroll, Manager, Planning Department
William A. Heinl, Manager, Personnel Department
Michael J. McLaughlin, Manager, Service Department

#### ACCOUNTING DEPARTMENT

Accounting	Division
And an extended of the last of	

	1943	1944
Entries posted to reserve and nonmember clearing accounts	3,499,230	4,016,362
Penalties assessed for reserve deficiencies	139	186
Transactions with other Federal Reserve Banks	4,130,418	4,485,755

Disbursing Division		1943	1944			
	Number	Amount (000 Omitted)	Number	Amount (000 Omitted)		
Paymaster operations: Employee compensation payments -		(666 63320004)		(oso carroca)		
Other than overtime	133,700	\$8,187	123,200*	\$9,058		
Overtime payments	83,600	512	63,100	562		
Checks cashed for employees						
(approximate)	25,000		30,000	-		
Petty cash payments**						
(approximate)	23,300	309	16,200	217		
Checks drawn other than						
pay checks	9,700	8,066	8,700	5,976		
Claims for reimbursement						
of Fiscal Agency expenses	372	5,596	400	5,879		

<sup>\*</sup> Reduction due to inclusion, beginning July 1943, of supplemental compensation payments with payments of basic salary.

<sup>\*\*</sup> Includes principally supper allowances and travel expenses.

Tabulating Division	1944
Receipts for compensation paid employees	(Approximate No.) 160,000
Advices of immediate and deferred credits to banks arising from check clearings	440,000
Cards punched incident to maintenance of records of this bank's expenses	100,000
"Ins and outs" affecting punch card records of securities held in safekeeping	200,000
Coupon-cutting requisitions covering se- curities held in safekeeping	150,000
Cards punched to record Series E Savings Bonds sold by issuing agents in Second	
Federal Reserve District other than	150.000
during War Loan drives Cards punched to record sales of securities	150,000
in Second Federal Reserve District during Fourth, Fifth and Sixth War Loan drives	1,400,000

Withheld Taxes Division	194	43	1944			
	Number	Amount (000 Omitted)	Number	Amount (000 Omitted)		
Depositary receipts and withheld taxes received						
from banks*	322,482**	\$644.277**	743,177	\$1,567,420		
Depositary receipts re- ceived from Collectors						
of Internal Revenue	172,544***	336,552***	738,758	1,548,918		
Largest number of receipts received from any one bank (Manufacturers						
Trust Company)	-	-	117,687	157,440		
Duplicate receipts issued to replace originals						
lost by employers	-	-	2,885	-		
	-	-	2,885	-		

<sup>\* 925</sup> qualified depositaries in 1943; 920 in 1944. \*\* Six months.

<sup>\*\*\*</sup> Three months.

#### PERSONNEL DEPARTMENT

Personnel Division		
(Officers and Buffalo Branch not included)		
Total employees at year end Applicants interviewed Applicants Hired Total employees leaving service Entering military service Resigned Dismissed Retired Died Employees appointed officers Employees retained in service after	1943 4,416 12,178 2,729 2,004 280 1,579 109 26 10	1944 4,409 4,736 1,379 1,426 61 1,195 133 30 7
attaining retirement age (65) Rate at year end of basic annual salary liability Rate at year end of average basic annual salary Deductions from salaries	\$7,749,970 1,755	\$8,111,112
1. Federal withholding tax 2. 5% victory tax 3. Purchases of savings bonds 4. Retirement System contributions 5. Associated Hospital insurance 6. Group insurance premiums 7. Systematic savings 8. Purchases of Tax Savings Notes 9. Salary savings insurance premiums 10. New York Income Tax on non-residents 11. Greater New York Fund 12. Garnishee orders 13. Repayments to Officers Loan Fund Total deductions	432,753 93,592 341,673 409,988 18,200 32,406 94,529 2,681 1,037 6,593 122 150 18,270 \$1,451,994	890,633 None 530,101 502,336 22,440 35,693 91,355 None 870 7,404 None None 18,669 \$2,099,501
Confidential loans to employees  1. From Officers Loan Fund (including Buffalo Branch)  (a) Number of borrowers during year	161	169
(b) Aggregate amount of loans made during year (c) Number of borrowers at end of year (d) Aggregate amount outstanding at end of year 2. From Educational Loan Fund	\$ 19,394 127 10,982	\$ 25,707 134 14,161
(a) Number of borrowers during year (b) Aggregate amount of loans made (c) Number of borrowers since 1924 (d) Aggregate amount of loans since 1924 Number of employees receiving educational	4,559 2,805 123,894	96 4,586 2,901 128,480
refunds during year Aggregate amount of educational refunds made	135 3,794	151 3,605
Medical Division  As of Examination  Professional Dec. 31, of Application  Personnel 1943 and 1944 for Emploon  Medical Director 1 1942 - 3  Other Doctors 4 1943 - 3  Nurses 6 1944 - 1  Hygienist 1  Technician 2	ons Co ants En yment A 1,143 19	otal No. of ontacts with applicants 042 - 30,033 043 - 45,475 044 - 43,147

#### SERVICE DEPARTMENT

Food Supply Division	19	943	1944				
Meals served in cafeteria Daily average Meals served in dining room Daily average	Number 658,808 2,181 14,557 48	Receipts \$204,031.29 680.10 14,591.07 48.64	Number 679,098 2,241 13,956 46	Receipts \$209,148.49 690.25 14,537.51 47,97			
Post Office Division  Registered Mail Incoming Outgoing	1943 Pieces ha 1,883,4 507,1	andled 453	1944 Pieces h 1,796, 398,	andled 066			
Ordinary Mail Incoming Outgoing	9,251,2 7,935,3		8,888, 6,878,	918			
Telephone Section Number of calls handled	1943	478	$\frac{1944}{1,297}$	and-enlights.			

<sup>\*</sup> The decrease in calls handled during 1944 was largely in the business of the Foreign Funds Control Department.

#### BUILDING OPERATING

Power Plant Division		1943	1944
Total amount of steam used	Lbs.	179,340,000	200,702,000
<ul><li>(a) For generating electricity</li><li>(b) Air conditioning</li></ul>	16	173,463,800	195,947,300
turbines, heating and other purposes	II	5,876,500	.4,754,700
Electric current generated (a) Used for lighting (b) Used for power	KW Hrs.	4,882,230 2,064,330 2,817,900	5,430,280 2,323,600 3,106,680

Yearly average amount of steam, in pounds, required to generate one Kilowatt Hour of electricity during past years - Decrease in steam per KWH generated indicates increased efficiency.

1925	1928	1938		1940		1942	1943	1944
52.69	52.53	47.47	43.75	42.30	39.59	35.82	35.34	36.08*

\* Increase in pounds of steam per KWH in 1944 is indicative of increased amount of exhaust steam used by turbines of air conditioning compressors, on account of unusually hot weather, which steam otherwise would have been used for generating current through low pressure stage of turbo-generator.

\* \* \* \* \* \*

#### BANK SUPERVISION AND BANK RELATIONS

#### Officers in charge:

Reginald B. Wiltse, Vice President William F. Sheehan, Chief Examiner Franklin E. Peterson, Manager, Bank Relations Department

#### BANK EXAMINATIONS DEPARTMENT

#### Bank Examinations

Regular Examinations:  Jointly with New York State Examiners  Jointly with New Jersey State Examiners  Jointly with Connecticut State Examiners  Independently	194 166 58 3	227	1944 169 75 5 2	251
For Membership:  Jointly with New York State Examiners Jointly with New Jersey State Examiners Jointly with Connecticut State Examiners Jointly with F.D.I.C. Examiners Independently  Total	3 - 1 14	18 245	4 2 1 17	24 275
Trust Department Examinations				
Regular Examinations:  Jointly with New York State Examiners  Jointly with New Jersey State Examiners  Jointly with Connecticut State Examiners  Independently	34 1 2 118*	155	20 7 3 135***	165
For Membership:  Jointly with New York State Examiners Jointly with New Jersey State Examiners Jointly with Connecticut State Examiners Jointly with F.D.I.C. Examiners Independently  Total	2 - 8	10 165	1 2 - 1 11	15 180

During 1944, all State member banks and their trust departments were examined once. Twenty-one State banks were admitted to membership in 1944, compared with seventeen in 1943. Six applications for membership were in process on December 31, 1944, compared with eight on December 31, 1943.

\* Includes 19 examinations in which the State Examiners participated to the extent of checking the securities to the records of the trust department involved.

\*\* Includes 27 examinations in which the State Examiners participated to the extent of checking the securities to the records of the trust department involved. Does not include investigations requested by Board of Governors of the Federal Reserve System of trust departments of 2 national banks, in liquidation, as required by Section 16(c) of Regulation F.

#### BANK RELATIONS DEPARTMENT

Representatives of the department made 699 visits to member banks and 212 visits to nonmember banks in 1944, as compared with 626 and 383, respectively, in 1943. In addition, officers of the bank made 73 calls on member banks and 36 on nonmember banks, as compared with 42 and 7, respectively, in 1943. Members of the department attended 130 group meetings in 1944 compared with 102 in 1943.

Talks were made by members of the department before bankers associations, trade organizations, clubs and various other groups, as follows:

Subject	1943	1944
War Finance Regulation Q	4	2
Regulation W General Ruling No. 16 Other Banking Subjects	1	-
Total	- 6	10
Total	0	18

\* \* \* \* \* \*

#### CASH AND COLLECTIONS

#### Officers in charge:

Valentine Willis, Vice President
Harold A. Bilby, Assistant Vice President
Dudley H. Barrows, Manager, Cash Department
Ralph W. Scheffer, Manager, Check Department
Roy E. Wendell, Manager, Government Check Department
Frederick B. Stocker, Manager, Cash Custody Department

#### CASH DEPARTMENT

Receiving Division		1943	1	944
	Number of		Number of	
	Deposits	Amount	Deposits	Amount
		(000 Omitted)		(000 Omitted)
Received over counter -				
Checks	28,502	\$21,992,303	51,742	\$24,917,925
Currency	62,019	2,970,940	61,183	3,336,540
Currency received -		,,,,,,	,	.,,,,,,,,
By mail	36,483	825,595	38,031	932,756
By express	15,003	64,474	15,131	64,884
Sorting and Counting Division	on	1943		1944
D	han 33 - 3 -			
Bundles of paper currency		2/2 2/2		0// 000
l's (1,000 piece bundle	es)	360,345		366,085
215		12,348		11,779
51s "t		136,999		145,835
10's "		164,327		187,153
20's "		42,145		45,596
All other denominations	ff	8,279		10,483
Currency sorted as unfit:				
Number of pieces		177,003,000	209	9,744,124
Value		\$490,058,000		3,721,874
Errors found in deposits		44,0,0,0,0,000	SPO).	9,12,014
of currency		10,319		10 535
Counterfeits detected				10,535
		401		455
U. S. currency held as fis				
under General Ruling No.	);	3 000		
Separate lots		1,002		502
Value		\$5,624,022	•39 \$5	2,670,641.45
Paying Division	19	43	10	944
	Number	Amount	Number	Amount
		(000 Omitted)		(000 Omitted)
Payments of currency to:				
Individuals and Govern-				
ment officers	87,527	\$ 139,526	123,223	\$ 163,744
Banks over the counter	43,560	3,599,472	39,825	3,950,568
Shipped to banks	86,334	884,490	85,352	913,226
Cash payments of Govern-				
ment coupons	516	20	589	28
Federal Reserve notes				
shipped to banks in				
Boston and Philadelphia				
districts	14,024,324	154,086	15,873,624	172,978

#### Coin and Bullion Division

Coin handle	ed: Amount	Pieces	Pieces
	Received	Received*	Counted*
1943	\$145,926,147	2,033,950,987	1,314,143,000
1944	155,682,745	2,184,377,185	1,413,356,000
	Amount	Pieces	Amount
	Paid Out	Paid Out	Wrapped**
1943	\$145,234,272	2,024,184,524	\$12,877,000
1944	155,273,300	2,165,847,689	13,961,000

\* The difference between Pieces Received and Pieces Counted is due to the fact that (1) new coin received from the Mint is not counted, and (2) certain coin is deposited under special arrangements for the account of certain member banks pursuant to which some or all of the coin is paid out to such banks the following day without being counted by us.

\*\* This coin was wrapped in accordance with our practice of furnishing the smaller out-of-town banks with a limited amount of

wrapped coin.

\*\*\*\* The amount received includes new coin received from the Mint and silver dollars received from the Assay Office as follows:

	1943	1944
Cents	\$ 920,000	\$ 2,750,000
Nickels	1,765,000	1,200,000
Dimes	2,400,000	3,600,000
Quarters	4,900,000	7,200,000
Halves	1,100,000	
Dollars	550,000	800,000
	\$11,635,000	\$15,550,000

#### CASH CUSTODY DEPARTMENT

Currency, coin and earmarked gold are held in the vaults under control of this department. Earmarked gold transactions during 1944 as compared with 1943 were as follows:

	1943		19	944
	Number	Value	Number	Value
Received for earmark:		(000 Omitted)		(000 Omitted)
Bars	54,153	\$ 776,859	99,066	\$1,392,606
Bags of coin	4	10	1,493	13,279
Released from earmark:				
Bars	3,286	46,124	62,099	858,070
Bags of coin	1.043	8,880	52	410
Gold held under earmark				
at year-end:				
Bars	237,392	3,317,049	274,359	3,851,584
Bags of coin	11,986	78,482	13,427	91,351

#### CHECK DEPARTMENT

The following table shows the number of items handled in the Check Department in 1944 as compared with 1943:

Clearings Division Transit Division City Collection and Return Items Division:	1943 93,586,606 127,243,990	1944 97,420,518 129,606,559
Hand presentations	91,045	20,892
Return items	2,575,813	2,356,707
Ration checks	4,911,570	5,686,509
COLLECTION DEPARTMENT	1943	1944
Noncash items handled for collection in		
(a) Country Collection Division	578,959	430,050
(b) Coupon Collection Division Peak days - January 2, 1943;	688,299	645,886
January 3, 1944	24,426	23,225
Government coupons paid Peak days - December 15, 1943:	5,424,734	5,669,734
September 15, 1944 Wire Transfers of funds	559,012	713,334
Number Value (000 Omitted)	150,925 \$82,964,440	

MARKET STREET	STREETE	TATETO	ברות בינית בינית
CT MINE WINNER WITH	I HHE K	INHANK	I. PUH IVI.I.
GOVERNMENT	TIOTHIO	1111 1716	TIATERIAT

	O T Life William C and C	19	943	19	944
		Number	Amount	Number	Amount
			(000 Omitted)		(000 Omitted)
-	Treasury "paper" checks handled				
	for collection	26,022,668	\$28,291,511	18,202,104	\$26,750,538
	Work Relief checks	351,578	12,535	*	*
	Punch-card checks payable				
	"through" this bank:				
	(a) Dependency Benefit checks**		1,406,622	50,368,545	2,687,652
	(b) Brooklyn Navy Yard checks***	1,896,910	112,965	3,792,165	255,883
	(c) Regional Disbursing Officer				
	checks	283,781	311,054	7,492,509	1,344,329
	Punch-card checks payable "through				
	other Federal Reserve Banks****	1,666,808	184,491	12,084,143	1,471,166
	Total Government checks handled	60 012 788	\$30 310 178	01 030 766	\$32,509,568
	TO GAT GO VET TIME TO CHECKS HANGLED	00,042,100	かつりてろうてん	71,777,400	472,709,700

Card Checks handled

Peak day: October 13, 1943, 670,875 - November 13, 1944, 885,314

\* \* \* \* \* \*

<sup>\*</sup> Work relief checks drawn payable in Washington commencing March 31, 1943.

<sup>\*\*</sup> Operation commenced April 7, 1943.

<sup>\*\*\*</sup> Operation commenced July 7, 1943.

<sup>\*\*\*\*\*</sup> Operation commenced October 27, 1943.

Federal Reserve Banks,

#### FOREIGN

#### Officers in charge:

L. Werner Knoke, Vice President

Horace L. Sanford, Assistant Vice President

Norman P. Davis, Manager, Foreign Funds Control Department

Daniel J. Liddy, Manager, Foreign Department

#### FOREIGN DEPARTMENT

## Foreign Operations Division Foreign Accounts Section

Foreign Accounts held under	December 31, 1943		December 31, 1944	
section 14(e) of the Federal Reserve Act:	Number	Amount (000 Omitted)	Number	Amount (000 Omitted)
Dollar	51	\$1,269,299	51	\$1,155,387
Earmarked gold	43	3,239,789	41	3,550,603
Security custody	15		13	
U. S. securities		657,577		789,546
All other		23,280		23,837
Total		\$5,189,945		\$5,519,373

		1943	1944	
Volume of transactions in such accounts	Transac- tions	Amount (000 Omitted)	Transac- tions	Amount (000 Omitted)
Dollar payments and receipts Items received for	35,664	\$ 5,975,506	35,978	\$ 6,627,467
collection Gold deposited or with-	21,922	574,957	22,373	601,970
drawn from earmark Receipts and deliveries of	278	835,882	532	2,877,844
securities and bills Applications for Foreign	1,167	3,623,491	1,027	4,783,466
Funds Control licenses Reports to Foreign Funds	642	-	439	-
Control of transactions effected	275	-	249	-
Total	59,948	\$11,009,836	60,598	\$14,890,747

#### Foreign Exchange Section

and the same of th					
Foreign Accounts held as	December 31, 1943		December 31, 1944		
Fiscal Agent of the United Stat	es Number	-	Amount 00 Omitted)	Number	Amount (000 Omitted)
Dollar	6		\$ 90,780	7	\$ 46,050
Earmarked gold	2		237,619	4	386,567
Security custody	~		~>/,04)	4	500,501
U. S. securities	2		174,977	1	169,977
Total					\$602,594
iotal			\$503,376		<b>静のいと,394</b>
Volume of transactions					
		1943		Characteristics Conference Control Con	1944
Bank Functions	Transac-			Transac-	
Foreign exchange and	tions		Amount	tions	Amount
related transactions		(000	Omitted)		(000 Omitted)
effected for foreign					
correspondents and		Д			A = 1000
member banks	540	\$	2,732	-507	\$ 5,470
Fiscal Agency Functions					
Stabilization Fund					
(a) Gold purchased	52		825,696	64	1,343,491
(b) Gold sold	150		792,240	174	1,303,964
(c) Foreign exchange					
purchased and sold	198		54,566	602	202,158
Foreign accounts held					
as fiscal agent					
(a) Gold earmarks and					
releases	16		161,671	22	162,700
(b) Security custody	20		406,977	4	174,977
(c) Dollar receipts and					
disbursements	584		676,582	559	442,248
Due ft a soble twent form					
Drafts, cable transfers,					
and payments for account of Treasurer	6 152		762 162	2 72/	973,249
or reasurer	6,453		762,462	2,134	913,249
Interdistrict Settlement					
Fund	38		756,000	41	1,251,000
Deposits and withdrawals of					
gold held for Treasurer of					
U. S. and various Government	0.5		200 305	27	001 000
agencies	25		378,195	31	804,737
Drafts, checks, etc., im-					
pounded under General					
Ruling No. 5A	914		562	1,433	829
				,	
Affidavits on imported					
fine gold bars	1		12	35	27,347

Reports and Analysis Division  Number of exchange rates certified  Number of reports tabulated	1943 6,476 10,683*	6,117		
* Exclusive of special studies and r	eports.			
Cable Division	1943	1944		
Number of cablegrams and radiograms handled	8,610	9,747		
FOREIGN FUNDS CONTROL DEPARTMENT		1943	1944	
Number of applications for licenses re	99,893	72,696		
Daily average of same	330	238		
Census reports of foreign-owned proper	tv	))0	~>0	
received (TFR-300)		7,346	15,564	
Census reports of American-owned prope	erty	. ,2.4-		
abroad received (TFR-500)		76,200	9,456	
Reports of transactions under licenses				
received		191,811	209,210	
Average weekly number of reports of pa	yments			
from free foreign accounts received	750*	750%		
Number of names on which files of enfo	rcement			
information are maintained	200,000*	250,000*		
Personal interviews conducted		25,000*	7,280	

<sup>\*</sup> Approximate

\* \* \* \* \* \*

## GOVERNMENT BOND AND SAFEKEEPING

## Officers in charge:

J. Wilson Jones, Vice President John H. Wurts, Assistant Vice President William F. Abrahams, Manager, Security Custody Department Harry M. Boyd, Manager, Savings Bond Redemption Department Wesley W. Burt, Manager, Government Bond Department Charles N. Van Houten, Manager, Safekeeping Department

GOVERNMENT	BOND	DEPARTMENT
Characteristic control of the party of the p	the County for SE and Sept. Links	COLUMN CANADAM AND MARKET AND

OVERCUMENT BOND DEL MCTALINE	Number of Pieces Handled (000 omit				
United States Savings Bonds	1943	1944	1943	1944	
Deliveries to agents on consignment Payments and stubs re-	32,192,534	37,883,708	\$ 1,833,869	\$ 2,203,945	
ceived from agents Direct sales	29,475,095 2,503,336	36,008,385	1,645,633	2,053,459 700,970	
War Savings Stamps Sales and redemptions	1,721,340*	11,650**	483	232	
All Other Government Issues Payments for new issues Denominational exchanges	849,906	1,155,588	46,036,222	69,890,718	
and wire transfers Redemptions and transfers	499,864	559,687	7,048,320	16,978,680	
of registered securities and exchanges Redemptions of bearer se-	89,307	104,929	1,286,097	1,394,918	
curities and tax notes	702,138	809,482	46,548,347	50,663,881	
Redemptions of adjusted service bonds	20,929	21,635	1,044	1,881	
Volume Handled	68,054,449	78,493,859	\$105,149,130	\$143,887,884	

<sup>\*</sup> Number of stamps.

War Loan Deposit Accounts: Banks qualified to maintain War Loan Deposit Accounts are permitted to pay for Government securities, including all series of savings bonds and notes, purchased for themselves or for account of their customers, by deposit on their books to the credit of this bank as fiscal agent of the United States. The activity in these accounts, as measured by the sum of deposits and withdrawals, increased from \$33,204,620,000 in 1943 to \$40,041,796,000 in 1944.

<sup>\*\*\*</sup> Number of stamp albums.

## SAVINGS BOND REDEMPTION DEPARTMENT

Redemption Division	1943	1	.944	
Redemptions of		By banking insti-		
U.S. Savings Bonds,	Direct - By	tutions, commencing	Direct - By	
Series A-E*	F.R. Bank	October 2	F.R. Bank	Totals
	(000)	Omitted)	(000 Om:	itted)
Number of pieces				
redeemed	5,985	3,494	7.492	10,986
Redemption value				
of bonds redeemed	\$174,856	\$103,176	\$225,489	\$328,667
Maturity value of				
bonds redeemed	\$232,970	\$136,182	\$298,372	\$434,554

<sup>\*</sup> Series F and G bonds are transmitted to Division of Loans and Currency of the Treasury Department in Chicago for redemption or reissue.

Number of pieces redeemed - by de-	#2.0·	Bor	450	<b>#</b> 3.00	Aroo	<b>#3</b> 000
nominations:	\$10*	\$25	\$50	\$100	\$500	\$1,000
1943		5,000,551	626,563	297,496	28,585	32,586
1944	10,298	8,875,014	1,330,164	662,217	58,504	50,593

<sup>\*</sup> Series E bonds in \$10 denominations are issued to members of the armed forces only.

Bonds Reissued, Series A-E, or Corrected, Series A-G*	Pieces	Maturity Value
1943	243,954	(000 Omitted) \$55.827
1944	279,859	35,764

<sup>\*</sup> Reissue and correction work transferred to Government Bond Department in October, 1944.

SAFEKEEPING DEPARTMENT	10	12	19	11
	Accounts	Par Value (000 Omitted)	Accounts	Par Value (000 Omitted)
Savings bonds held		(occ omrocci)		(occ omitocca,
for owners	28,447	\$ 42,204	35,630	\$ 52.469
Securities held for				
member banks	993	3,653,379	1,019	3,760,373
Securities held for Treasury				
and special accounts	216	2,903,037	207	2,901,172
Notes and acceptances held				
for member banks	12	4,063	10	3,677

Volume of pieces handled during 1943 and 1944 in the foregoing accounts:

	194	1943		44
	Number	Par Value (000 Omitted)	Number	Par Value (000 Omitted)
Pieces received Pieces delivered Number of coupons	38,033,264 36,854,906	\$242,762,655	43,987,853 42,432,336	\$252,479,821 235,717,675
detached .	2,255,197	-	1,068,949	-

In addition, securities impounded by the Treasury Department under General Ruling No. 5, issued under Executive Order No. 8389 (Foreign Funds Control), were handled as follows:

	1	1943		944
	Number	Par Value (000 Omitted)	Number	Par Value (000 Omitted)
Items received	10,105	\$32,080	9,020	\$43,498
Items delivered	7,751	28,243	8,702	31,600

### SECURITY CUSTODY DEPARTMENT

The following table shows deposits and withdrawals of securities in the vaults during 1944 as compared with 1943 in the following classifications:

(1) securities held in safekeeping and for the System Open Market Account including (a) Treasury bills held by this bank in "Option Account" (b) member bank securities held for safekeeping, securities pledged as collateral in War Loan Deposit Account and securities pledged to secure loans to member banks (c) securities held in various accounts of the Secretary of the Treasury, and (d) securities held for foreign correspondents and others, including savings bonds owned by individuals, (2) securities held for account of the Reconstruction Finance Corporation, (3) unissued stock of United States Government securities, and (4) coupons clirped (a) from unissued stock and held for destruction and (b) from securities owned by member banks or by the System Open Market Account and delivered out for collection at maturity.

	procedure of many other address named and an arrival	1943		944
	Number of Pieces	Par Value (000 Omitted)	Number of Pieces	Par Value (000 Omitted)
(1) Safekeeping and Open Market*				
Deposits Withdrawals	657,720 728,421	\$ 68,230,323 60,861,260	775,153	\$101,480,260
(2) R. F. C. Deposits	20,459	566,215	29,074	587,755
Withdrawals (3) Unissued stock	78,156	723,177	136,470	799,452
Deposits Withdrawals	37,276,425 36,027,094	157,017,354 130,152,897	43,106,070 41,752,515	150,999,560
(4) Coupons Detached	2,255,197	349,878	1,930,655	466,349
Re-attached	410	6	186	328
* Open Market Account				20 222 605
Deposit Tickets Withdrawals	1,470	12,262,535	1,847	29,133,605 21,943,491

### LOANS, CREDITS AND R. F. C. CUSTODY

### Officers in charge:

Arthur Phelan, Vice President Felix T. Davis, Assistant Vice President (R. F. C. Custody) Curtis R. Bowman, Manager, Credit Department

### CREDIT DEPARTMENT

A comparison of the activities of the Credit Department under Regulation V (War Financing) for the years 1943 and 1944, follows:

## Applications for V Loan Guarantees Acted Upon During Year (000 Omitted on dollar amounts)

	1943		1944
Held over from previous year Received during year	No. 34 591 625		No. 45 396 441
Less: Withdrawn before consideration Held over into next year Net applications acted on	51 45 529		34 16 391
Action taken on applications:	Amount of Proposed No. Loans	Amount Guaranteed	Amount of Proposed Amount No. Loans Guaranteed
Declined Approved (gross number) Less: Applications withdrawn after approval, or ap-			43 \$ 17,030 \$ - 348 1,051,442 913,512
proval canceled Approved (net number)	61 55,624 413 1,600,927	46,297	47 28,593 23,754 301 1,022,849 889,758

# Applications for T Loan Guarantees Acted Upon During Year (This type of loan made available by General Regulation No. 1 issued by the Director of Contract Settlement August 18, 1944)

Received during year	37		
Less:			
Withdrawn before consideration	2		
Held over into next year	14		
Net applications acted on	21		
Declined	-	-	-
Approved (gross number)	21	9,650	8,192
Less:			
Applications withdrawn after			
approval, or approval canceled	**	-	-
Approved (net number)	21	9,650	8,192
Approved (net number V and			
T combined) 413 \$1,600,927 \$1,340,099	322 \$1	,032,499	\$ 897,950

## Guarantees Outstanding at Year End (000 Omitted on dollar amounts)

		V Loans		All heids	T Loans	3
		Amount of Loans	Amount of Authorized Loans		Amount of Loans	Amount of Authorized Loans
	No.	Authorized	Guaranteed	No.	Authorized	Guaranteed
December 31, 1943 December 31, 1944	307 334	\$2,772,979	\$2,375,814 2,807,266	15	5,550	\$ - 4,733

The number of applications received during 1944 was 195 less than the total of 591 received during 1943. However, these figures do not reflect the large number of loans which matured and were extended, together with those which were recast because conditions prevailing when the loans were originally made had changed. Also, there has been a considerable increase in the number of loans which require close supervision.

## Regulation W: (Enforcement Program, including Buffalo Branch)

Number of investigations	1943 3,282	1 <u>944</u> 2,882
Transactions examined: Single payment loans	320	7
Instalment loans	6,194	1,814
Instalment sales	295,593	181,113
Charge sales	140,342	111,256
Total	442,449	294,190

#### DISCOUNT DEPARTMENT

During 1944, member banks availed themselves of the credit facilities of the bank through the head office and the Buffalo Branch as follows:

	<u>3943</u> 938	1944
Number of applications received	938	2,113
Number of banks accommodated	148	202
Aggregate borrowings (000 Omitted)	\$1.541.748	\$11,036,595
Borrowings on peak day:	December 27	November 29
Number of banks	44	67
Amount (000 Omitted)	\$ 95,355	\$ 463,695

During 1944, 724 loans aggregating \$2,055,615,000 were repaid before maturity, while during 1943, 248 prepayments were effected in the aggregate of \$236,519,000.

### R. F. C. CUSTODY DEPARTMENT

During the year amounts were received and paid out for account of the Commodity Credit Corporation and various subsidiaries of the Reconstruction Finance Corporation in connection with the purchases and sales of commodities as follows:

	Number of Commodities Acquired	Amounts Disbursed (000 0	Amounts Received
Commodity Credit Corporation 488,281 Dairy Production	352	\$484,704	\$253,542
Drafts Paid	-	38,145	
Defense Supplies Corporation	134	245,724	284,448
Metals Reserve Company	95	310,673	309,722
Rubber Development Corporation	4	30,764	186
Rubber Reserve Corporation	-	18,773	86,997
U. S. Commercial Company	93	494,507	213,371

Loans made by the Reconstruction Finance Corporation and certain of its subsidiaries were serviced during the year as follows:

	Number on books at end of year	Balance due at end of year
		(000 Omitted)
Disaster Loan Corporation	21	\$ 52
Federal National Mortgage Association	109	418
R. F. C. Mortgage Company	407	3,725
Smaller War Plants Corporation	160	9.174
Reconstruction Finance Corporation	796	881,663

In connection with the loans serviced for the Reconstruction Finance Corporation and the Smaller War Plants Corporation receipts, disbursements and collateral held at the end of the year were as follows (000 Omitted):

	Amounts	Amounts	Collateral held at end
	Disbursed	Received	of year
Reconstruction Finance Corporation	\$25,500	\$183,599	\$1,097,081
Smaller War Plants Corporation	-	17,213	885

Transactions were effected for account of the Defense Plant Corporation during 1944, as compared with 1943, as follows:

Year Projects Disbursed			Amounts Received		
	-	(000 Omitted)	(000 Omitted)		
1943	290	\$420,962	\$255,422		
1944	400	124,448	91,926		

Transactions were effected for account of the War Damage Corporation during 1944, as compared with 1943, as follows:

Premiums Year Received		Policies Cowered (Approximate)	Policies Renewed Without Cost	
1943	(000 Omitted) \$46,195	1,400,000	None	
1944	2,440	41,839	1,275,000	

## OPEN MARKET OPERATIONS AND TREASURY ISSUES

### Officers in charge:

Robert G. Rouse, Vice President Silas A. Miller, Assistant Vice President Marcus A. Harris, Manager, Securities Department

## SECURITIES DEPARTMENT

## Bill Division

Transactions in bankers	19	943	1944		
acceptances for account of (a) System Open Market Account (b) Member Banks	Number -	Value	Number -	Value -	
(c) Foreign correspondents	667 \$1	.0,774,675.49	653 \$:	10,077,925.79	
Securities Division		1943	-	1944	
	Trans- actions		Trans- actions	Amount (000 Omitted)	
Purchases of	Securitie	es			
System Open Market Account: Open Market Transactions Special Certificates of	1,882	\$ 8,610,726	2,030	\$25,145,321	
Indebtedness Received in exchange from Treasury Federal Reserve Bank of New York - U.S. Treasury bills under re-	39 7	16,325,000	10	4,012,734	
purchase option Member Banks Government Accounts Other Federal Reserve Banks Foreign Correspondents	3,163 840 65 42 124	31,387 80,282 14,075 385,227	4,247 1,199 72 132 93	23,259,312 67,676 42,362 16,633 525,500	
Sales and Redemp	6,162	\$46,453,050 Securities	7,783	\$53,069,538	
System Open Market Account:	010115 01	Decur 101es			
Open Market Transactions Redemptions Special Certificates of	1,964	\$ 2,332,766 4,177,723		\$ 740,282 17,240,475	
Indebtedness Tendered in exchange to Treasury	39 7	16,325,000	17	4,012,734	
Federal Reserve Bank of New York - U.S. Treasury bills under re-	2 052	30 600 033	0.00/	00 350 000	
purchase option sold and redeemed Member Banks Government Accounts	1,161 248	17,583,311 27,984 383,537	2,976 1,402 193	23,153,282 39,377 258,345	
Other Federal Reserve Banks Foreign Correspondents	10 18 5,575	2,195 83,750 \$42,451,556	36 52 5,153	2,502 235,754 \$45,682,751	

## Other Operations of the Securities Division

During the year 559 certificates of capital stock of the bank were issued and 430 certificates were canceled.

## New Issues Function

On weekly offerings of Treasury bills 5,986 tenders were received during the year and allotted in accordance with instructions received from the Treasury Department.

## Cash Subscriptions to Public Offerings

During the year cash subscriptions for market issues of U. S. Government securities processed and classified as to the various types of investor groups were as follows:

	No. of Items*	Amount
In War Loan Drives Bank subscriptions outside	249,437	\$18,435,470,500
of War Loan Drives	2,518	368,978,500
	251,955	\$18,804,449,000

\* Estimated

\* \* \* \* \* \*

## BUFFALO BRANCH

## Officers in charge:

Insley B. Smith, Managing Director Halsey W. Snow, Cashier George J. Doll, Assistant Cashier

Accounting Division	10/2	10//
Member bank reserve accounts Nonmember clearing accounts Number of entries posted *Estimated	1943 72 10 95,000*	1944 74 7 199,047
Withheld Taxes		
Number of receipts received from depositary banks Amount Number of receipts received from	22,569* \$ 45,172,000*	52,747 \$105,764,185
Collectors of Internal Revenue Amount Number transferred to other Fed-	13,939* \$ 27,797,000*	
eral Reserve districts Amount Number transferred from other	1,590* \$ 4,673,000*	
Federal Reserve districts Amount	\$ 4,639,411*	1,749 \$ 22,300,396
* Six months' period beginning July 1, 1943		
Cash Division Paying Section		
Number of transactions	14,875	15,562
Cash disbursed to:  Banks in Buffalo Banks outside Buffalo Treasurer of the U. S. All Others Total Cash Disbursed	\$131,279,000 115,887,000 27,141,070 16,044,200 \$290,351,270	\$126,391,000 111,060,000 34,156,650 19,116,350 \$290,724,000
Receiving Section  Cash received from:  Banks in Buffalo  Banks outside Buffalo  Treasurer of the U. S.  All Other Sources  Total Cash Received	\$115,733,000 43,309,000 119,671,000 14,853,000 \$293,566,000	\$128,348,000 47,764,000 99,470,000 15,471,000 \$291,053,000

Shipping Section		1943			1944
Committee and the second	Pac	ckages	Amount	Packages	Amount
Shipments of: Mutilated Currency Fit Fodoral Posserva No.	6		27,132,290	7,444	\$ 34,142,630
Fit Federal Reserve No to other F. R. Banks Currency to banks		,284	14,372,000	489 8,401	18,358,000 81,748,092
Mutilated coin Coin to banks Securities to Treasury		,770	9,300	3,808	1,490,206
head office, and othe		,197 19	95,126,354	7,810	254,242,787
Currency and Coin Sorting	Section		1943		1944
Bills counted Bills rehandled Verification count Coin		34,8 2,2 5,5	NAME AND ADDRESS OF THE OWNER, WHEN PERSONS AND ADDRESS O	(00 519 36,1 335 3,4 543 5,9	0 Omitted) 89 \$184,086 46 31,722 88 79,515
Wire Transfer Section		1943		10	44
Wire transfers Mail transfers	Numb 7,5 1,2	er Ar 42 \$1,57	mount 7,646,383 4,450,799	Number	Amount 1,698,305,751 2,668,016
Check Division			1943		1944
		Pieces	Amount Omitted)	Piece (00	Amount O Omitted)
Clearings through Buffal Clearing House Other Buffalo checks Checks on us Country checks Return items		4,399 592 5 9,637 51	\$2,291,16 66,70 170,78	69 4,62 01 44 38 34 9,69	\$2,570,959 66,834 5 181,473
Government checks payabl in Washington, D.C.		1,256	1,144,89	92 99	0 1,499,845
Punch card checks payabl through F. R. Banks	.e	15,940	\$6,595,4	70 16,82	65,577 87,418,541
Daily Average number of checks handled Number of cash letters s Number of ration checks		52,784 187,240 698,819		55,72 186,81 781,90	2
Collection Division		1943		194	4
Country items (ex- cept coupons) City items (except	Number 23,252	Amo (000 Om \$27,2	itted)	Number	Amount (000 Omitted) \$21,053
coupons) Coupons Coupon transactions Registered articles	8,538 59,581 7,181	21,3	65 50	5,806 50,057 6,548	18,043 2,709
received Direct sendings	71,393	3,0		103,283 2,484	2,664

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Credit and Discount Division		1943		10	944
Advances made to member banks Prepayments by member banks	Number 50* 31	Amo \$28,18	unt 0,000 5,000	Number 83** 37	Amount \$52,555,000 37,690,000
* Thirteen banks ** Fifteen banks					
Regulation W			10/3	,	10//
Number of inquiries received by Number of oral inquiries received Number of investigations made		•	1943 25 200 876		1944 45 175 415
Transactions examined: Instalment loans			215		350
Instalment sales Charge sales Number of violations disclosed	•		95,751 52,877		,733 ,866
Wilful Inadvertent			1,344		524 744
Office Service Division Personnel Section		19 Number	43 Amount	Numb	1944 er Amount
Payroll operations; Basic salary payments Supplemental compensa-		4,386	\$259,114	*	
tion payments Overtime payments Breakfast allowance payments		872* 3,766	25,358 55,745 1,320	5 4,49	
Supper allowance payments		-	2,340		1,307 953
Claims for reimbursement of Fiscal Agency expenses		106	124,290	0 17	0 175,185
Applicants interviewed		593		63	1
Applicants employed		120		10	3
Employees resigned: Military service Voluntary Requested		14 69 11 94		5	7 8 5 0
December 31: Number of employees Annual salary liability		179	272,87	20	2 310,124

<sup>\*</sup> Supplemental compensation payments were combined with basic salary payments on June 15, 1943.

				1943		1944
Deductions from salaries Percentage of total sa Federal Withholding Ta Purchases of Savings B Purchases of Tax Savin Retirement System cont Group insurance premiu Systematic savings Hospital Service Corpo United War and Communi Repayments to Officers	lary pai x onds gs Notes ribution ms ration o ty Fund	d s f West	ern New York	\$24,760 17,197 165 13,612 705 5,603	.78 .00 .43 .00 .00 .63 .20	27.54% \$28,304,00 26,085.00 19,145.00 752.00 5,517.00 1,329.00 178.00 17.00 \$81,327.00
R.F.C. Custody Division			1943			1944
Number of checks issued Amount			\$41,828,1	7,995 16,11	\$16	10,794
Savings Bond Redemption Divi	sion					
Number of pieces redeeme Maturity value Number of checks issued	d		\$16,38	4,191	-	1,542,821 \$51,584,650 288,727
Securities Division		1943		1	944	
Redemptions: Tax Notes Gov't Securities Other Gov't Guaranteed Issues Gov't Coupons Coupons of Gov't Guaranteed Issues	Pieces	a House of the American Street, and the Americ	mount	Pieces		Amount
	24,265 165		592,000.00	13,905 2,247		,530,000.00 ,127,225.00
	99 34,132		66,000.00	1,442		,128,200.00
	7,551	133,620.18		4,717	4,717 77,687.5	
Sales: U.S. Savings Bonds U.S. Notes, Tax Series	20,125 6,614	18,	293,450.00	30,927 9,938		,526,300.00 ,509,200.00
	-	principal de la company de	43		19.	And the state of t
*Security Custody:	Acc	ounts	Par Value	Acco	unts	Par Value
Safekeeping for member be Pledged collateral of me		11	\$460,000		9	\$258,655
banks		1	25,000		1	25,000
Pledged securities for a of Treasury Dept. and		5	437,730		5	397,530
* Securities held on Dec	ember 31					
Number of transactions Coupons clipped			118			114 572
Number of Cashier's checks	issued		1,476			1,379

Bank Relations		
	1943	1944
Visits made to:		
Member banks	98	103
Nonmember banks	74	75
Corporations in connection with		
issuance of War Savings Bonds	12	14
Meetings attended by officers and		
staff members	23	32

\* \* \* \* \* \*

### FEDERAL RESERVE BANK OF NEW YORK

## President's Report to Directors for 1944

## APPENDIX

# GENERAL INFORMATION REGARDING THE FUNCTIONS OF VARIOUS DEPARTMENTS OF THE BANK

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(March 1945)

## ACCOUNTING, PERSONNEL, PLANNING AND SERVICE

#### ACCOUNTING DEPARTMENT

Accounting Division; Disbursing Division; Tabulating Division; Withheld Taxes Division

The Accounting Division maintains the General Ledger of the bank, member bank reserve accounts, nonmember bank clearing accounts, settlement accounts with other Federal Reserve Banks, the general account of the Treasurer of the United States, and other deposit accounts with the bank, except foreign accounts. It receives remittances in payment of cash letters sent by the bank to other banks in the Second Federal Reserve District and handles certain adjustments relating to these cash letters, such as errors in listing or lost checks. It also acts as the custodian of bank records, other than certain correspondence, and arranges for the periodic destruction of temporary records.

The <u>Disbursing Division</u> pays employees' salaries and all other items of expense incurred by the bank, prepares vouchers for reimbursement from the United States Government for expenses incurred by the bank in fiscal agency operations, and prepares estimates and reports of the bank's expenses.

The <u>Tabulating Division</u> prepares certain records on International Business Machine equipment for various departments of the bank, the principal such records being those relating to: check collections, departmental expense distribution, securities held in safekeeping accounts, coupon cutting requisitions and coupon credits, payrolls, inventory of furniture and equipment, and sales of Series E War Savings Bonds in the Second Federal Reserve District.

The <u>Withheld Taxes Division</u> handles the fiscal agency work of the bank in connection with the collection at the source of Federal income taxes on salaries. The division's functions are two-fold:

- 1. It receives remittances from qualified depositary banks of funds representing withheld taxes paid to them by employers, it credits such funds to the General Account of the Treasurer of the United States, and it maintains accounting records for each authorized depositary bank.
- 2. It receives from Collectors of Internal Revenue the original depositary receipts issued by authorized depositaries to employers, and reconciles these with the accounts it maintains for the authorized depositaries.

#### PERSONNEL DEPARTMENT

Personnel Division; Correspondence Files Division; Stenographic Division; Medical Division

The <u>Personnel Division</u> makes studies of policies affecting personnel, selects new employees, controls assignments, prepares payrolls, administers certain bank rules, controls insurance, and supervises educational and training programs.

This division cooperates with the Federal Reserve Club, which conducts the social life of the bank, sponsors athletic activities, maintains the Club Store and Club Library, and publishes "The Federalist," a weekly publication of events of interest within the bank. The division also handles educational loans and advises on educational and other matters.

The Correspondence Files Division maintains control of the bank's general files, and keeps certain documents in bound form.

The <u>Stenographic Division</u> performs duplicating and photostating work for the bank, maintains mailing list addressograph plates, and furnishes stenographic, typing and addressing service where needed.

The functions of the <u>Medical Division</u> under the Medical Director include (1) physical examination of all applicants before employment, (2) physical reexamination of all employees yearly when possible, (3) medical advice concerning health of employees, (4) minor surgical operations and dressings, (5) issuing excuses from work because of illness or accident, (6) issuing and renewing leaves of absence, and (7) supervising the sanitation of the building.

## PLANNING DEPARTMENT (Established January 5, 1945) Planning Division; Purchasing Division

In January 1945 the Planning Department was established and the Planning Division and the Purchasing Division of the Accounting Department were transferred thereto.

The Planning Division supervises methods and practices throughout the bank, and as a part of that program examines all purchase requisitions for equipment and supplies, passes upon the specifications of all material ordered, and standardizes so far as practicable all printed forms. From time to time it conducts surveys of the various departments to analyze their problems and to suggest improved operating methods. It prepares floor plans and equipment layouts whenever new units are set up or old units are moved. It also supervises the servicing and repairing of any mechanical office equipment used by the bank which is not serviced by the manufacturers.

The <u>Purchasing Division</u> buys all supplies for the bank and for the maintenance of its buildings. It stores the supplies, disburses them on requisition and maintains a perpetual inventory of all stock items.

#### SERVICE DEPARTMENT

Food Supply Division; Post Office Division; Protection Division; Telephone Section; Vault Division

The Food Supply Division selects food and prepares and serves luncheon for the officers and employees of the bank, at prices substantially below cost. In addition, the employees' cafeteria also serves the night force from 3 to 6 a.m.; and special dinners are occasionally prepared.

The Post Office Division operates a postal station which serves only this bank. It affords both ordinary and registered mail facilities.

The armed guards in the Protection Division provide protection for the main bank building, the annex building at 95 Maiden Lane and the space leased by the bank at 67 Wall Street. Protection is also provided for all messengers or clerks making deliveries of valuables through the streets and for the registered mail trucks that operate between the bank and the General Post Office. The guards operate the bank's automobiles and the employees' check room, and perform various other supervisory duties within the bank. In the event of an air raid alarm, the division is in complete charge of the bank building. It also operates emergency equipment in case of fire. The panel board controlling the alarms on the vaults is under the jurisdiction of the division. This division also arranges for the purchase of rail and air transportation, theatre tickets, etc., and the making of hotel reservations.

The Telephone Section handles all incoming calls, all outgoing toll calls and local calls for officers and employees who do not have dial telephones. It maintains two direct lines to the Treasury Department, Washington, D.C., and two lines to the offices of the Board of Governors of the Federal Reserve System in Washington, one of which is direct and the other through the Federal Reserve Bank of Philadelphia. The switchboard is operated 24 hours daily excepting Saturday and Sunday nights at which time service is available through a switchboard in the Central Watch room which is operated by the Protection Division. In addition to the switchboard in the main building, this section also operates a switchboard in the Foreign Funds Control Department at 67 Wall Street solely for the business of that department. Two direct lines are maintained between that switchboard and Foreign Funds Control, Treasury Department, Washington.

The <u>Vault Division</u> sees that only authorized persons are admitted to the vault space and has partial control of access to the bank's currency and securities.

#### BUILDING OPERATING

This unit operates and maintains the main bank building, the annex building at 95 Maiden Lane and also the building owned by the bank at 10 Gold Street.

The <u>Maintenance Division</u> maintains the three buildings, maintains and repairs all machinery thereof except business machines and machinery in the power plant, rearranges departmental and tenant's space and partitions, repairs bank equipment and builds certain new equipment.

The Power Plant Division operates and maintains the power plant, the air conditioning system and the heating systems of the three buildings and maintains and repairs all machinery of these units. The power plant generates all electricity for light and power for the main bank building. Formerly all steam for power and heating was generated by the power plant but since January 30, 1943, due to the shortage of fuel oil, steam has been purchased from the New York Steam Corporation.

The <u>Service Division</u> operates the elevators, cleans the buildings, examines and bales waste paper, moves furniture and equipment and furnishes utility porter service to various departments that require assistance in the performance of laborious work.

\* \* \* \* \* \*

### BANK SUPERVISION AND BANK RELATIONS

BANK EXAMINATIONS DEPARTMENT

Examining Division; Analysis Division;
Application & Records Division

The Examining Division handles the examination of State member banks, banks applying for membership, and affiliates and holding company affiliates. The trust examiner handles the examinations of trust departments of State member banks and of banks applying for membership.

The Analysis Division handles the analysis of examination reports of member banks and of banks applying for membership, the preparation of correspondence, memoranda, and studies relating to member banks, the relations of the bank with the Federal Deposit Insurance Corporation, the Reconstruction Finance Corporation and State banking departments with respect to bank supervisory matters, applications of member banks for permission to reduce their capital, reports of possible violations of certain criminal statutes, administration of Regulations L, O and R of the Board of Governors of the Federal Reserve System, and recommendations on war loan depositaries.

The Application & Records Division administers Regulations F, H, I, K, M, P, and Q of the Board of Governors; handles the inspection and recording of reports of condition and earnings of member banks; checks work copies of examiners' reports, types such reports and does the general typing and stenographic work of the department; and maintains the departmental files.

#### BANK RELATIONS DEPARTMENT

The function of this department is to visit the banks of the Second Federal Reserve District, to assist in keeping them informed of the operations of the Federal Reserve Bank and of the Federal Reserve System, to give helpful suggestions to the officers of the banks in matters tending to raise the standard of bank management and, generally, to promote harmonious and satisfactory relations between the Reserve Bank and its members. It is also the function of the department to promote better understanding with the nonmember banks, to give them assistance with their current problems where this is possible and to assist them in becoming members of the Federal Reserve System when desirable.

\* \* \* \* \* \*

#### CASH AND COLLECTIONS

CASH DEPARTMENT

Receiving Division; Sorting and Counting Division; Paying Division; Coin and Bullion Division

The principal operations of this department relate to the receipt and distribution of coin and currency.

The Receiving Division receives shipments of new paper currency from the Treasury and deposits of used currency from member banks and other depositors. This division also receives deposits of Government checks from officers of the Government for immediate credit to the Treasurer's General Account, and a large volume of Government checks and checks drawn on this bank which are presented by banks over the counter for deposit, and immediate credit, in their accounts.

The Sorting and Counting Division verifies used paper currency deposited by member banks, and sorts out: (1) Federal Reserve notes issued through other Federal Reserve Banks (these are returned to those banks, except that notes issued through the Federal Reserve Banks of Boston and Philadelphia are shipped direct to their member banks) and (2) currency which is unfit for further circulation (which is sent to the Treasury for destruction).

The Paying Division handles all currency shipments and counter payments, including those Government checks and coupons which are cashed over the counter, and arranges for the shipment of accumulations of fit Federal Reserve notes issued through the Federal Reserve Banks of Boston and Philadelphia to member banks in their respective districts. Federal Reserve notes are requisitioned from, and retired with the Federal Reserve Agent in accordance with instructions given by this division to the Cash Custody Department. All currency handled by this division is obtained from either the Cash Custody Department or the Sorting and Counting Division.

Since May, 1942, the receipt and delivery of United States currency and coin seized by the United States Customs and delivered to the bank under General Ruling No. 5, issued under Executive Order No. 8389 (Foreign Funds Control) have been handled in the Cash Department. The Sorting and Counting Division receives such currency and coin and holds it for three months or until it is released, whichever is shorter. If such currency has not been released within three months it is lodged with the Cash Custody Department. The Paying Division makes all releases in accordance with instructions from the Foreign Funds Control Department.

The Coin and Bullion Division receives, handles and disburses all coin received by the bank.

## CASH CUSTODY DEPARTMENT Cash Custody Division

This department maintains the custody in the vaults of all currency, coin and bullion held by the bank, and receptacles containing other valuables, making delivery thereof to various departments of the bank on requisition. In accordance with the Vault Rules and Regulations of the bank, unissued Federal Reserve notes, and gold certificates pledged as part of the collateral to secure Federal Reserve notes, are held under joint control with the Assistant and alternate Assistant Federal Reserve Agents; and the bank's coin and currency, and bullion earmarked for foreign central banks and governments, are held under joint control with the Vault Division of the Service Department.

CHECK DEPARTMENT

Clearings Division; Transit Division;

City Collection and Return Items Division

This department handles all checks and other cash items (other than Government checks) received for collection from member and nonmember clearing banks in this district, from other Federal Reserve Banks and direct sending member banks of other districts, and from or for the account of other depositors, such as the Treasurer of the United States, various other Government agencies and foreign central banks and governments.

The Clearings Division handles all checks and other cash items drawn on banks in The New York Clearing House Association, the Northern New Jersey Clearing House Association and on those banks in Greater New York which participate in the Manhattan, Bronx and Brooklyn collection arrangement. It also handles cash items drawn on members of the City Collection Department of The New York Clearing House Association.

The Transit Division handles checks and other cash items drawn on the other banks in the Second Federal Reserve District and on banks located in other Federal Reserve districts. Checks drawn on such banks located in the Second Federal Reserve District are processed on I.B.M. punch card equipment.

The City Collection and Return Items Division handles all cash items which are returned unpaid for any reason, makes hand presentation of noncash items payable at street addresses in New York City, below 59th Street, and provides messenger service for other departments of the bank. The Ration Check Section\* of this division handles for clearance ration checks drawn on "Ration Bank Accounts" maintained by member and nonmember banks. These checks are received by us and forwarded to the drawee banks in the same way as dollar checks.

<sup>\*</sup> This section was transferred to the Treasury Check Division of the Government Check Department February 5, 1945.

COLLECTION DEPARTMENT

Country Collection Division; Coupon Collection Division; Wire Transfer Division

The Country Collection Division handles certain noncash items (maturing notes, acceptances, drafts with or without documents attached and other evidences of indebtedness and orders to pay, except checks handled as cash items, maturing bonds and coupons and drafts with securities attached) which are received by the bank for collection. Items requiring hand presentation in New York City are forwarded to the City Collection and Return Items Division of the Check Department for presentation.

The Coupon Collection Division handles the work incident to the payment by the bank, as fiscal agent of the United States, of coupons detached from securities issued or guaranteed by the United States Government. It also handles maturing bonds and coupons (other than Government bonds), drafts with securities attached payable outside New York City and certain municipal warrants, received by the bank for collection.

The Wire Transfer Division handles telegraphic transfers of funds between the Federal Reserve Bank of New York and other Federal Reserve Banks made for account of the Treasurer of the United States or at the request of, or for credit to, member banks and nonmember clearing banks located in the Second Federal Reserve District.

## GOVERNMENT CHECK DEPARTMENT

Card Check Division; Treasury Check Division

The Card Check Division handles all punch-card checks, most of which are drawn on the Treasurer of the United States, "through" a designated Federal Reserve Bank. Whereas all traditional style (so-called "paper") checks drawn on the Treasurer are sent to Washington for examination and payment, most of the punch-card checks are examined and paid in the Federal Reserve Bank through which made payable. Punch-card checks drawn "through" other Federal Reserve Banks are forwarded to such banks for examination and payment.

The Treasury Check Division handles all paper checks drawn on the Treasurer of the United States payable in Washington which are received by the bank for collection from member and nonmember clearing banks or other sources in this district.

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#### FOREIGN

#### FOREIGN DEPARTMENT

Foreign Operations Division; Reports and Analysis Division; Cable Division

The Foreign Accounts Section of the Foreign Operations Division handles the dollar, earmarked gold, and securities custody accounts maintained by this bank for foreign central banks and governments under authority of section 14(e) of the Federal Reserve Act, and also operates the Federal Reserve System accounts maintained abroad. Transactions in such accounts on the books of the bank include payments and receipts, collections, gold earmarks and releases, and purchases and sales of securities. All other Federal Reserve Banks participate in all such accounts and are kept currently informed concerning operations therein.

The Foreign Exchange Section of the Foreign Operations Division handles foreign exchange transactions for foreign correspondents and out-of-town member banks and certain fiscal agency transactions. The fiscal agency transactions consist of: purchases and sales of gold and foreign exchange for the Stabilization Fund, operation of stabilization agreements entered into between the Treasury and various foreign governments and central banks, maintenance of certain dollar and earmarked gold accounts (some of which relate to such stabilization and other similar agreements), purchases of silver under the Silver Purchase Act, purchases and sales of foreign drafts, and cable transfers and remittances of funds abroad for use of our armed forces and various governmental agencies.

The Reports and Analysis Division certifies daily rates of foreign exchange to the Treasury, pursuant to section 522 of the Tariff Act of 1930. Reports on international movements of capital and foreign exchange are collected by this division from banks, brokers, and others pursuant to Executive Order of January 15, 1934, and Treasury regulations, and such reports are tabulated and analyzed. The division also makes studies of the effect of other foreign operations on this market, and of developments in the United States' balance of payments, lend-lease, and similar fields of international finance. The translation of foreign language letters, documents, and reports dealing with the foreign business of the bank is also handled here.

The <u>Cable Division</u> handles all incoming and outgoing cablegrams and radiograms, most of which are transmitted in our private code, and prepares code books and secret telegraphic test keys for use between ourselves and our foreign correspondents.

## FOREIGN FUNDS CONTROL DEPARTMENT

Compliance Division; Licensing Division; Applications and Records Division

This department performs the duties delegated to this bank, as fiscal agent of the United States, by the Treasury Department in connection with the administration of Foreign Funds Control. The principal duties are the following:

1. Assists the Treasury in the formulation of freezing control policy and in the preparation of public documents in connection therewith.

- 2. Carries on public relations to acquaint banks and other persons with Treasury policy and to assist them with specific problems. During the past year many new problems have arisen in connection with the resumption of communication with liberated areas.
- Receives applications for licenses relating to transactions affected by the freezing control and issues the licenses or makes other disposition of the applications.
- 4. Assembles information obtained from the principal New York City banks relating to payments from free foreign accounts in order to detect subversive or other undesirable uses of such funds.
- Receives and examines reports covering transactions under licenses.
- 6. Receives and forwards to the Treasury census reports of property in the United States owned by foreigners and of American-owned property abroad.
- 7. Investigates reports from banks and brokers in connection with unusual deposits of currency, particularly bills of large denomination.
- 8. Cooperates with various agencies of the Government, such as, Customs, Federal Bureau of Investigation, Alien Property Custodian, Postal Censorship and Naval Censorship, in assembling information pertaining to persons or activities under investigation.

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#### GOVERNMENT BOND AND SAFEKEEPING

## GOVERNMENT BOND DEPARTMENT Savings Bond Issue Division; Treasury Bond Division

The Government Bond Department conducts the operations of the bank, as fiscal agent of the United States, in connection with the issuance, distribution, exchange and redemption of securities of the United States Government and certain of its agencies, except for redemptions of United States Savings Bonds which are handled by the Savings Bond Redemption Department. The department maintains detailed records with respect to public debt operations in the Second Federal Reserve District and submits periodic reports to the Treasury Department concerning such operations. The department also maintains records of the balances held in war loan deposit accounts by banking institutions qualified as special depositaries of public funds and controls the securities pledged as collateral for such balances.

All organizations acting as issuing agents for sale of Series E War Savings Bonds in the Second Federal Reserve District, except post offices, are qualified by the Government Bond Department which supplies them with bond stock to be issued, receives their remittances of the proceeds of bonds sold and credits such amounts to the account of the Treasurer of the United States.

## SAVINGS BOND REDEMPTION DEPARTMENT Redemption Division

This division handles the work of the bank, as fiscal agent of the United States, in the following operations:

- 1. Redemption of United States Savings Bonds of Series A-E, paid by banking institutions.
- 2. Payment and redemption of United States Savings Bonds of Series A-E submitted directly to this bank by the public. United States Savings Bonds of Series F and G are received and transmitted to the Division of Loans and Currency of the Treasury Department in Chicago.
- 3. Maintenance of files for the department and for all general correspondence pertaining to United States Savings Bonds, including applications for issue.

## SAFEKEEPING DEPARTMENT Safekeeping Division

This department handles the records and maintains control of securities held by the bank in safekeeping for account of member banks, the Treasury Department and various Government agencies, and foreign banks and governments, as well as the safekeeping of securities received as collateral in certain other departments and savings bonds held in safekeeping by the bank, as fiscal agent of the United States, for account of the registered owners thereof. The Security Custody Department maintains the actual custody in the vaults of all such securities.

This department also renders many services to the owners of securities held in safekeeping, including the acceptance and delivery of securities against purchases or sales, the presentation of bonds or coupons for collection at maturity, and notification to owners that their bonds have been called for redemption or that other events have occurred affecting their securities in safekeeping.

This department delivers Government securities to banks, brokers or individuals on original issue, either over our counter, by registered mail, or by wire transfer to other sections of the country; and also handles the delivery of Government securities in New York City upon instructions received from the other Federal Reserve Banks and branches.

## SECURITY CUSTODY DEPARTMENT Security Custody Division

This department handles the actual custody in the vaults of all securities held by the bank. These securities fall into the following classifications: (1) securities held for the System Open Market Account and securities held in safekeeping, including (a) Treasury bills held by this bank in "Option Account," (b) securities of member banks held for safekeeping, pledged as collateral in War Loan Deposit Account, or pledged to secure loans to member banks, (c) securities held in various accounts of the Secretary of the Treasury, and (d) securities held for foreign correspondents and others, including savings bonds owned by individuals, (2) securities held for account of the Reconstruction Finance Corporation, (3) unissued stock of United States Government securities, and (4) coupons clipped (a) from unissued stock and held for destruction, and (b) from securities owned by member banks or by the System Open Market Account and to be delivered out for collection at maturity.

Securities other than unissued stock are received with vault receipt attached from the department of the bank having control thereof. The Security Custody Department validates each receipt, files the securities, maintains control of each account for which securities are held, cuts coupons as they mature in accordance with appropriate instructions, and releases the securities to the appropriate department of the bank upon receipt of a withdrawal requisition and return of the vault receipt.

Stocks of unissued Government obligations are requisitioned by the department as needed by the bank for purpose of sale or exchange; and the department dates, and otherwise completes, stocks of Treasury bills for the weekly issues thereof and stocks of Federal Intermediate Credit Bank and Federal Home Loan Bank obligations for the monthly issues thereof.

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## LOANS, CREDITS AND R. F. C. CUSTCDY

## CREDIT DEPARTMENT Credit Division; Consumer Credit Division

The function of the <u>Credit Division</u> relates primarily to the activities of the bank under the following regulations of the Board of Governors of the Federal Reserve System: (1) Regulation A pertaining to discounts for and advances to member banks by Federal Reserve Banks, (2) Regulation S with respect to "industrial loans" pursuant to Section 13b of the Federal Reserve Act, and (3) Regulation V (revised) with respect to "war financing," i.e., the issuance of Guarantee Agreements on behalf of the War and Navy Departments and the U. S. Maritime Commission to financing institutions with respect to credits arranged for the fulfilment of war production contracts and in connection with claims arising out of the termination of war production contracts. The activity of the Credit Division under Regulation V entails (a) the receipt of applications,

(b) the development and summary of credit data with respect to such applications, (c) the issuance of guarantee agreements after authorization by the armed service of the Government, and (d) the servicing of loans made under such guarantee agreements. The division also processes applications under Regulation S but there has been little activity thereunder in recent years.

The Consumer Credit Division administers Regulation W of the Board of Governors with respect to consumer credit. In connection with the enforcement of the regulation the division spot checks the records of lenders and vendors subject to the regulation throughout the Second Federal Reserve District.

## DISCOUNT DEPARTMENT Discount Division

The <u>Discount Division</u> processes all applications by member banks for discounts and advances under Regulation A of the Board of Governors of the Federal Reserve System and pledges eligible paper as part of the collateral to secure Federal Reserve notes. Although applications under Regulations S and V are processed by the Credit Division, the mechanical operations in connection therewith, such as the servicing of collateral, computation of interest, and commitment and guarantee fees, are performed by the Discount Division.

## R. F. C. CUSTODY DEPARTMENT R. F. C. Custody Division

The operations of the bank as fiscal agent, custodian and depositary for the Reconstruction Finance Corporation and the Commodity Credit Corporation are effected by the R. F. C. Custody Department. Work for the Reconstruction Finance Corporation and its various subsidiaries involves:

- the receipt and examination of corporate resolutions and letters of authorization prescribing the conditions preeedent to the disbursement by, and the receipt of, funds;
- 2. the receipt, examination and safekeeping of promissory notes and the collateral of borrowers in connection with loans;
- the receipt, examination and safekeeping of invoices, bills of lading, warehouse receipts and other papers and documents evidencing title to strategic materials;
- 4. the disbursement, by checks drawn on the Treasurer of the United States, of the amounts of loans and participation therein, subsidy payments and payments for strategic materials and other purposes:
- 5. the maintenance of complete records of each transaction, including detailed inventory records and the preparation of appropriate reports;

- 6. the release of title documents necessary to effect sales of real property and strategic materials; and,
- 7. the application of funds received in connection with payments of principal and interest on loans, sales of strategic materials and other purposes.

The operations of the bank as fiscal agent, custodian and depositary for the Commodity Credit Corporation involve:

- the disbursement, by checks drawn on the Treasurer of the United States, of the amounts of subsidy payments and payments for various commodities;
- the application of funds received in connection with sales of such commodities; and,
- the maintenance of records of each transaction and the preparation of appropriate reports.

Similar services are performed for account of the Smaller War Plants Corporation by this bank as fiscal agent of the Reconstruction Finance Corporation which acts as fiscal agent for its subsidiary the Defense Plant Corporation which in turn acts as fiscal agent for the Smaller War Plants Corporation.

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## OPEN MARKET OPERATIONS, TREASURY ISSUES, AND REGULATIONS T AND U

## SECURITIES DEPARTMENT Securities Division; Bill Division

The following operations of the bank are handled through the Securities Division: (1) purchases and sales of Government securities for the System Open Market Account and the allocation of such securities among the twelve Federal Reserve Banks, in accordance with general directions of the Federal Open Market Committee, (2) pledges of participations in direct obligations of the United States held in the System Open Market Account to secure Federal Reserve notes of each of the Federal Reserve Banks on instructions of the Reserve Bank and its Agent, and also pledges of such obligations held in this bank's own account to secure Federal Reserve notes of this bank on request of this bank, (3) purchases and sales of securities (other than corporate stocks) in the open market for account of member banks, the Treasury Department and foreign correspondents, (4) purchases and sales of Treasury bills at the Federal Reserve System's established buying rate of 3/8 per cent, (5) compilation of statistical information and other data to aid in the planning of new Treasury financing and the meeting of maturities, (6) making studies, and keeping the Treasury and the Board of Governors currently informed of market conditions in Government securities, and (7) preparation of reports covering market conditions and operations. This

division also handles the operations of the bank, as fiscal agent of the United States, in receiving cash subscriptions for new issues of Government securities issued subject to allotment, making the allotments thereon, and in receiving tenders on both competitive and fixed-price bases for the weekly issues of Treasury bills and making allotments thereon.

The Securities Division is also charged with responsibility for the registration, issuance and cancelation of the capital stock of the bank and the payment of dividends on outstanding stock held by member banks.

The <u>Bill Division</u> buys and sells bankers acceptances for account of the System Open Market Account when directed by the Federal Open Market Committee, and also for account of member banks and foreign correspondents. Upon request, it confers with banks regarding the eligibility of acceptances. It assembles statistical data from accepting institutions regarding bankers acceptances for publication and distribution to such institutions and to the market. It also receives weekly reports from dealers and compiles statistics therefrom for the use of this bank and the Federal Open Market Committee.

### SECURITY LOANS DEPARTMENT

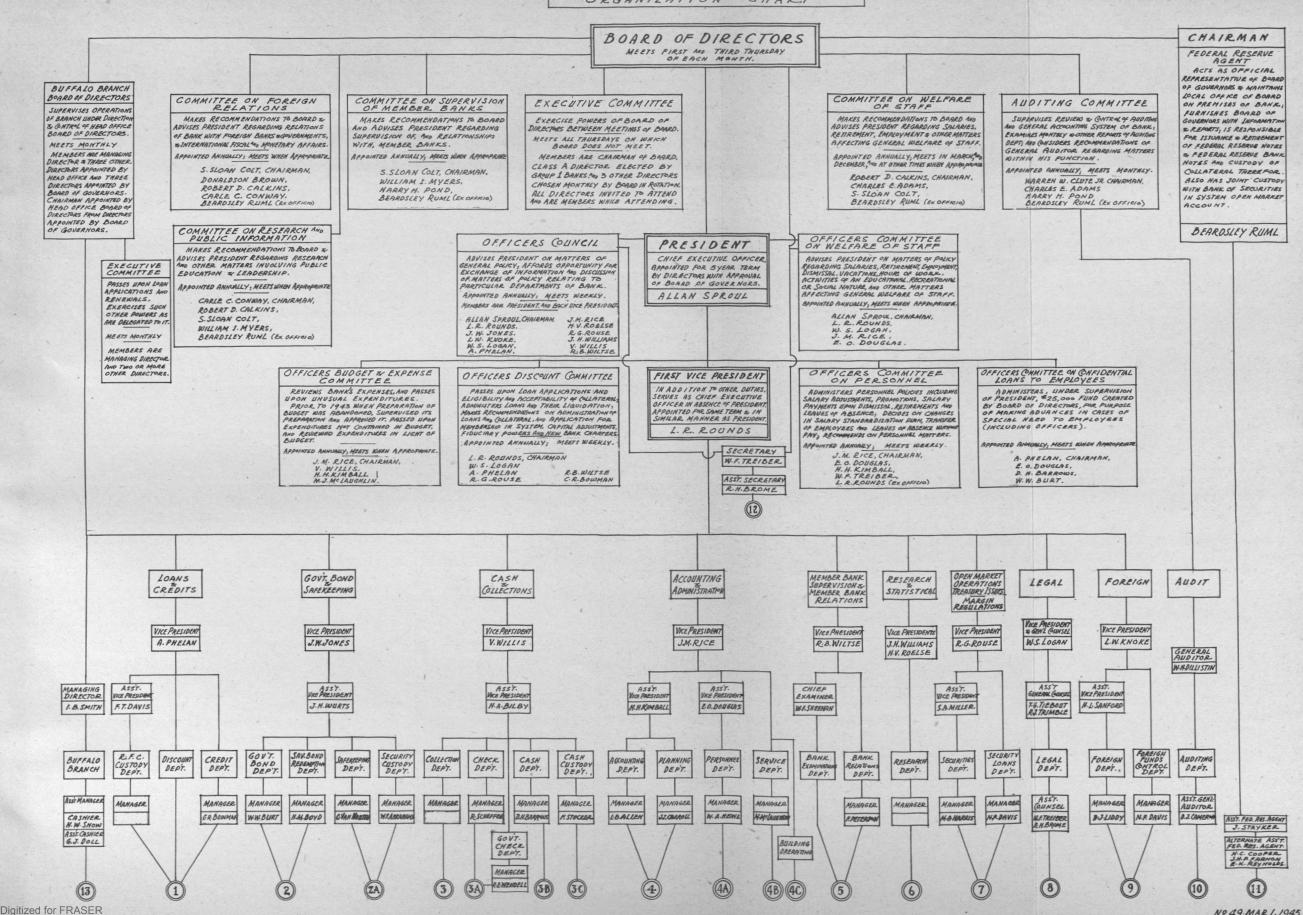
This department administers Regulations T and U of the Board of Governors of the Federal Reserve System governing, respectively, the extension and maintenance of credit by brokers, dealers, and members of national securities exchanges, and loans by banks for the purpose of purchasing or carrying stocks registered on a national securities exchange.

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### BUFFALO BRANCH

The Buffalo Branch - which directly serves the ten westerly counties of New York State, including the Cities of Buffalo and Rochester - also performs most of the functions performed by the head office of the bank in New York City. The Branch pays out and receives currency, receives deposits for account of the Government, handles and clears ordinary dollar checks and ration checks, handles withheld taxes, and issues Treasury Savings Notes and all series of Savings Bonds, and redeems Series E and earlier series of Savings Bonds. It also makes loans to member banks, performs custodian and other services for member banks, administers the consumer credit regulation, performs custodian, disbursing and other services for the Reconstruction Finance Corporation and the Defense Plant Corporation, and in other ways serves the financial community and banking institutions in western New York.

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